Exhibit 1

1 2	Carrie M. Francis (020453) Stefan M. Palys (024752) Michael Vincent (029864)	
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7	Attorneys for Defendants	
8	UNITED STATES DISTRICT COURT	
9	DISTRICT OF ARIZONA	
10	Jeremy Thacker,	No. 2:18-cv-00063-PHX-DGC
11	Plaintiff,	DECLARATION OF GARY
12	v.	FITZGERALD
13	Individually and as Trustee of The Robert Donat Living Trust Dated April	
14		
15	19, 2017;	
16	Defendants.	
17	I, Gary Fitzgerald, declare as follows:	
18	1. I am an adult and am cor	mpetent to testify. If called to testify at trial, I
19	would testify consistently with this declaration.	
20	2. I make this declaration bas	sed upon my personal knowledge.
21	3. I am the Chief Executive	Officer and Chief Technology Officer for GPS
22	Insight, LLC ("GPSI").	
23	4. GPSI uses Slack, which i	s a cloud-based instant messaging platform for
24	electronic communications among GPSI employees.	
25	5. At all times prior to and in	ncluding March 2017, GPSI's Slack service plan
26	did not provide GPSI with the ability to retrieve past Slack messages. In other words,	
27	the messages were not saved on GPSI's system.	
28	6. During this litigation, aft	er Plaintiff complained about Slack messages,

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GPSI spent approximately \$6,000 to attempt to resolve one of Plaintiff's discovery issues by upgrading to a more expensive Slack plan that allowed for retrieval of past messages.

- 7. After GPSI upgraded its Slack plan, GPSI was able to download copies of those Slack messages that had been maintained on the Slack system, and it produced the same. However, Slack could only download copies of what already existed—in other words, because Plaintiff had already deleted his own Slack messages, those deleted messages were not recoverable because they no longer existed on the Slack system.
- 8. I have attempted, on behalf of GPSI, to obtain copies of the Slack messages that Plaintiff deleted on or about February/March 2017. Those messages are not available because Plaintiff's actions permanently deleted them from the Slack system.
- 9. Slack organizes messages by folders, with each folder referencing a recipient/sender pair. For example, there would be one folder for Slack messages between Plaintiff and Kristin Lisson ("Lisson") and one folder for messages between Plaintiff and Robert Dennis ("Dennis").
- 10. When Plaintiff deleted his Slack messages between himself and Lisson, and himself and Dennis, he was unable to delete the corresponding folders, which were maintained and managed by the Slack system. The Slack system would not allow Plaintiff to delete the folders, only the content within the folders.
- 11. I have looked at the folders in the Slack system for Plaintiff/Lisson messages and for Plaintiff/Dennis messages and those folders are empty.
- 12. The now-empty folders for Plaintiff/Lisson and Plaintiff/Dennis are evidence that there were Slack communications between Plaintiff and Lisson and Dennis, and that Plaintiff deleted those messages.
- 13. There are no "compliance records" for GPSI's Slack message archive that would enable Defendants to learn which Slack messages Plaintiff deleted. At the time

1	that Plaintiff deleted his Slack messages, GPSI's Slack plan did not allow for the
2	retrieval of past messages.
3	14. Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury under the
4	laws of the United States of America that the foregoing is true and correct.
5	EXECUTED this 20th day of December, 2019.
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7	W. 2 7
8	By: Gary Fitzgerald
9	Gary Fitzgerald
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